

ADDENDUM B

April 17, 2015

Any bid over \$500,000 must be DAS Prequalified. The DAS Certification and "Update Bid Statement" MUST BE SUBMITTED with the bid.

A. General Requirements

When submitting your proposal, please indicate acknowledgement of this Addendum under "Addenda" in Exhibit "G". Include any price adjustments necessary as a result of new/ revised bid documents under Exhibit "G" Pricing Schedule".

*****Note all bids will be evaluated on best overall value which may include the alternate pricing.***

B. Attachments:

Please review all attachments in their entirety for inclusion into the base bid documents.

Included in this Addendum are the following:

1. Revised "Form of Proposal and Subcontract for Bid Package 02A Demolition" dated 4/17/2015. Modifications to bid form are denoted by ***bold and italic*** text.
2. Prequalification Form for Unit 02A Demolition Package. This document **must be** completed and submitted with the Form of Proposal and Subcontract for Bid Package 02A Demolition.
3. Updated Milestone Schedule U001 (run date April 17, 2015; data date April 7, 2015)

C. Scope Modifications as follows:

Unit 02A Demolition: Please review and complete the updated "Form of Proposal and Subcontract for Bid Package 02A Demolition" which includes all Addenda A and B scope modifications. Alternate #4 & 5 have been deleted in the updated proposal; therefore the base bid pricing should include all abatement and demolition costs.

The prequalification form must be completed and submitted with the bid.

Unit 23A: Mechanical Demolition:

Add the following scope items from Exhibit B:

- Disconnect and reconnect Served Equipment shown in Phase1 Dining Area Logistics in accordance with the project schedule. Install temporary condensate pumps and piping to indirect waste in Dishwashing Room #207 via above ceiling route for the reinstallation (no penetration of the slab) for the two Served Equipment islands.
- Assume hot water system includes glycol, therefore reclaim and legally dispose of glycol.
- Temporarily relocate two DX units outside of the building near column line S in conflict with the new oil separator tanks. These DX units will be kept in service for the temporary WT offices. The relocated units will be approximately 30' from their existing location. Permanent disconnect and remove to dumpster in accordance at latter end of project.

**University of Connecticut
Project #901820
Putnam Refectory Renovation Project**

Unit 26A: Electrical Demolition:

Add the following scope items from Exhibit B:

- Disconnect and reconnect Servery Equipment shown in Phase1 Dining Area Logistics in accordance with the project schedule. Install temporary electrical service to the two Servery Equipment islands via an above ceiling route (no penetrations of the slab).
- Temporarily relocate two DX units outside of the building near column line S in conflict with the new oil separator tanks. These DX units will be kept in service for the temporary WT offices. The relocated units will be approximately 30' from their existing location.
- Salvage lights from the basement level and temporarily install in the new mailroom on the upper level. Temporary lights will be removed by others for installation of the permanent lighting.

END OF ADDENDUM B

Bid due date: The bid date is changed to Friday, April 24, 2015 at 10:00 A.M. *(NOTE TIME CHANGE)*

SUBCONTRACTOR QUALIFICATION STATEMENT

University of Connecticut – Putnam Refectory Renovations

2358 Alumni Drive, Storrs, CT 06269

March 19, 2015



REPLY TO: todd.werner@whiting-turner.com and jackie.quesada@whiting-turner.com

COMPANY NAME: _____

CONTACT: _____

ADDRESS: _____

TITLE: _____

EMAIL: _____

TELEPHONE: _____

DATE PREPARED: _____

DAS PREQUALIFIED SINGLE PROJECT VALUE: \$ _____ EXPIRATION DATE: _____

S/MBE CERTIFICATION(S) (List if Applicable): _____ CURRENT THRU: _____
(Attach certificate(s))

If not DAS prequalified or S/MBE certified, please complete "Attachment A" and return with prequalification statement.

REQUIRED INFORMATION: (The below information will be used to evaluate the responsibility and integrity of the bidder)

1. ITEM OF WORK: (List Unit(s) of work you are bidding on, see invitation for breakout) _____

2. Please list all work self performed: _____
(Prequalification will be invalidated if 40% of the scope is not self performed)

3. Below please list the three (3) largest jobs which you have completed to date:

Project Name:	Started / Completed	Approx. Contract Value:
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____

4. Below please list three (3) recently completed projects with commercial kitchen/dining facility projects (if any):

Project Name:	Started / Completed	Approx. Contract Value:
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____

5. Below please list three (3) recently completed projects with compressed summer schedules and multiple shifts (if any):

Project Name:	Started / Completed	Approx. Contract Value:
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____

6. For Fire Protection, Plumbing, Mechanical & Electrical Contractors, please list the three (3) largest jobs which you have completed utilizing building information modeling (3D coordination):

Project Name:	Started / Completed	Approx. Contract Value:
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____
_____	/ / - / /	\$ _____

SUBCONTRACTOR QUALIFICATION STATEMENT

University of Connecticut – Putnam Refectory Renovations

2358 Alumni Drive, Storrs, CT 06269

March 19, 2015



Attachment A

Complete this form if you are NOT DAS prequalified or S/MBE certified.

- a) Has your firm ever had a conviction or entry of a plea of guilty or nolo contendere for commission of a criminal offense as an incident to obtaining or attempting to obtain a public or private contract or subcontract or in the performance of such contract or subcontract?
(Connecticut General Statute 31-57c) **YES / NO**

- b) Has your firm ever had a conviction or entry of a plea of guilty or nolo contendere under state or federal law for embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, or any other offense indicating a lack of business integrity or business honesty which affects responsibility as a contractor? (Connecticut General Statute 31-57c) **YES / NO**

- c) Has your firm ever had a conviction or entry of a plea of guilty or nolo contendere under state or federal antitrust, collusion or conspiracy statutes arising out of the submission of bids or proposals?
(Connecticut General Statute 31-57c) **YES / NO**

- d) Has your firm ever been cited for noncompliance with contract provisions on a public project, of a character regarded by the awarding authority to be of such gravity as to indicate a lack of responsibility to perform as a state contractor, including deliberate failure, without good cause, to perform in accordance with specifications or time limits provided in a contract? **YES / NO**

- e) On a separate sheet of paper, identify any OSHA citations within the past five (5) years under present business name or any past business name. Have you been cited for three or more willful or serious violations of OSHA, or of any standard, order or regulations promulgated pursuant to such Act which violations were cited in accordance with the provisions of any State Occupational Safety and Health Act or the Occupational Safety and Health Act of 1970 and which were not abated within the time fixed by the citation; and which citation has not been set aside following appeal to the appropriate agency or court having jurisdiction? Additionally list any criminal convictions related to the injury or death of any employee. (Connecticut General Statute 31-57b)

- f) Has your firm ever appeared on any list published by the Connecticut State Labor Department of persons or firms that have been found by the National Labor Relations Board and by a final decision rendered by a Federal Court to have been in violation of the National Labor Relations Act, 29 USC 151 et. seq. or to have been found in contempt of court by a final decision of a Federal Court for failure to correct a violation of the National Labor Relations Act on three or more occasions involving different violations? (Connecticut General Statute 31-57a) **YES / NO**

SUBCONTRACTOR QUALIFICATION STATEMENT

- g) On a separate sheet of paper, identify any instances within the previous five years in which you or any entity in which you have an interest, has appeared on a list published by the State of Connecticut Labor Department of persons or firms which the Labor Department has found to have disregarded or violated your obligations to employees and subcontractors on public works projects under Connecticut General Statutes 31-53 and 31-76c (i.e. payment of prevailing wages and overtime payments) or in which you have been barred from Federal government contracts in accordance with the provisions of the Davis Beacon Act, 40 U.S. C. 276a-2. Describe in detail the circumstances of each violation, including but not limited to, the date and nature of the violation, the project on which the violation occurred, the source, if known, of any complaint giving rise to any Department of Labor investigation, the results of any such investigation, the penalty imposed or other action taken by the Department of Labor, any remedial action which was taken and any other resolution of any such complaint or violation. (Connecticut General Statute 31-53a) On the same sheet describe the policies and procedures that you would implement on this project to ensure that you will remain in compliance with the statutory wage rates and payment of wages as noted above.
- h) On a separate sheet of paper identify any instances in which any complaint has been made to, or any investigation or inquiry has been conducted by, the State of Connecticut Department of Labor regarding any alleged non-compliance by your firm of any provision of Part III of Chapter 557 (CT General Statutes Sections 31-52 through 31-57e, prevailing wage and other requirements) during the past five calendar years. Describe in detail the circumstances of each violation, including but not limited to, the date and nature of the violation, the project on which the violation occurred, the source, if known, of any complaint giving rise to any Department of Labor investigation, the results of any such investigation, the penalty imposed or other action taken by the Department of Labor, any remedial action which was taken and any other resolution of any such complaint or violation. On the same sheet of paper describe the policies and procedures that you would implement on this project to ensure that you will remain in compliance with the statutory wage rates and payment of wages as noted above.
- i) Have you ever been cited or penalized by any government agency for failure to comply with any affirmative action, non-discrimination, or other human rights requirements applicable to any work performed by you? If so, provide on a separate sheet of paper date(s), details, disposition and docket number(s) for each such instance. **YES / NO**

**University of Connecticut
Project #901820
Putnam Refectory Renovation Project
April 17, 2015**

FORM OF PROPOSAL

BID PACKAGE - UNIT #02A – Demolition & Abatement

NAME OF CONTRACTOR: _____

ADDRESS: _____

TELEPHONE NUMBER: _____

BASE PRICE:

Having carefully examined and considered the Bid Package dated **April 17, 2015** as amended through Addendum No.: _____, we hereby submit our price for all work covered by the Bid Documents. **This Bid is valid for 90 days from the bid date.**

_____ **00/100 DOLLARS**

TOTAL (\$ _____)

Submission of a proposal constitutes acceptance of the terms of The Whiting-Turner Contracting Company Subcontract included within this Bid Package, without any change or alteration of such Subcontract terms. Any proposed changes to the Subcontract form, submitted with the proposal, shall be deemed unacceptable and shall make the proposal non-responsive. Non-responsive proposals are subject to rejection.

Complete and attach all documents as indicated in the Instructions to Bidders.

Respectfully Submitted by: _____

Company Name

Individual Title

Signature Seal

Date

Note: Proposal must be signed by a representative empowered to execute Contracts.

**UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work**

A. General Scope of Work

See Part Four of the Construction Administration Handbook (CAH) dated March 25, 2015. The scope of work shall include all items listed in the General Scope of Work as they apply to the work in each Subcontract unless specifically noted otherwise in the specific scope requirements. Each Subcontractor is responsible for all drawings and specifications. Each Subcontractor shall be conscious of all scopes of work as it pertains to coordination, scope overlap, and scheduling.

B. Specific Scope of Work

This work shall include all labor, supervision, material, tools, equipment, shop drawings, submittals, layout, unloading, scaffolding, ladders, hoisting, transportation, taxes, permits, engineering, support functions, insurance, bonds, and any other items or services necessary for and reasonably incidental to the proper execution and completion of the work, whether temporary or permanent, in accordance with all drawings, specifications, addenda, general conditions, requirements, and other related documents as indicated herein. The scope of work shall include but not be limited to the following: (All work shall be furnished and installed unless specifically noted otherwise herein):

- 1) Coordination with other trades as required.
- 2) All drawings and specifications are applicable to the performance of this contract.
- 3) Subcontractor shall provide their proposed detailed schedule, site specific safety program, and schedule of values within ~~ten (10)~~ **five (5)** calendar days of award.
- 4) Setup and maintain negative air throughout demolition area, negative air machines are to have HEPA filters. Filters are to be monitored and changed per manufacturer's recommendation. A minimum of one negative air machine per 1,000SF will be required. Dust creating activities are to have a negative air machine located directly adjacent to the activity. Failure to provide adequate negative air will result in cleaning of the Upper Level ceilings and ductwork at cost to this subcontractor.
- 5) Remove all items from the building scheduled for demolition including column enclosures, partitions, walls, flooring, ceilings (plaster, gypsum, acoustical), kitchen equipment, millwork, lintels, hoods, servery equipment, concrete guard rails, handrails, doors, hardware, shelving, fire extinguisher cabinets, mirrors, elevated stage, storefront systems, exhaust fan support frames and curb platforms, etc. in accordance with the Contract Documents. Demolition will occur in all of the project phases and be sequenced in accordance to the schedule.
- 6) Remove all demolition debris, including but not limited to the mechanical, electrical, controls, and plumbing debris to the dumpsters. Mechanical, electrical, and plumbing demolition will be cut, cap, and drop to the floor by others. Removal of rooftop equipment (after disconnected) is the responsibility of this subcontractor.

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work**

- 7) Demolition of all existing flooring surfaces including grinding and chipping to the required depths (exposed slab should not be excessively gouged after flooring removal, communicate any flooring removal issues with Whiting-Turner immediately upon identification). This includes, but is not limited to the removal of quarry tile and setting bed, VCT, bluestone slabs, housekeeping pads, expansion joint, base, doorsills, and adhesive to the top of the concrete substrate. Remove all bolts and other protrusions from the slab and deck.
- 8) All dumpsters *from the May 11th, 2015 start of construction through the Lower Level Concrete Slab Replacement (activity 1950) shall be provided by this contractor for use by all on-site contractors. ~~provided by Whiting-Turner.~~ Dumpsters during all other timeframes for the project will be provided by Whiting-Turner.* Properly load all dumpsters, ensuring they are not filled past highway/road loading limit. Separate all materials for recycling in accordance with project LEED requirements and place into the appropriate dumpster. *~~No materials are to be removed from site by this contractor.~~ Provide weight tickets as required for LEED documentation.*
- 9) All salvaged materials to be turned over owner should be relocated to the loading dock.
- 10) All concrete/gypsum cutting of *roof*, slab on grade and raised slab for stair, elevator, *mechanical penetrations*, and under slab work. *Stair and elevator opening are to be shored with an engineered shoring design provided by this contractor.* This contractor is to install and maintain temporary protection *at all openings when made. (floor to deck plywood partitions) at the perimeter of the stair and elevator openings on the upper level per the logistic plan.*
- 11) All concrete and masonry cutting and demolition is to be wet down to minimize dust. Edges are to be cut with a smooth clean edge.
- 12) All saw cutting, trenching, dewatering, compaction, and backfill for all under-slab utilities and footings within the building footprint.
- 13) Cutting and opening of all interior and exterior concrete and masonry walls and roof to facilitate installations including but not limited to louvers, piping, duct bank, windows, etc.
- 14) Protect all finishes scheduled to remain within the project limits. This includes walls, floors, doors, windows, etc. Window radiators are to be protected with protection board for each applicable phase of the project.
- 15) Install, remove, and reinstall all temporary dust partitions and protection per logistics plans and schedule as necessary. *Temporary walls/partitions shown on the Phasing Plans will be by others. Removal of these temporary wall/partitions will be by this contractor. Temporary dust protection at Upper Level during Winter Break will be by others.*
- 16) Maintain and protect integrity of existing structure and systems to remain. All equipment, material storage, staging, access, etc. must be performed in a manner as not to exceed the existing floor structure design loads.

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work**

- 17) All equipment, material storage, staging, access, etc. must be performed in a manner as not to impede means of egress.
- 18) The elevator is not to be used by construction personnel for any reason.
- 19) Sweep all areas daily with an oil free sweeping compound.
- 20) Cover all floor and deck penetrations/trenches so as to not create a fall hazard. All floor and deck coverings must be securely fastened and maintained.
- 21) No demolition debris is to be removed through the kitchen to the loading dock unless it originates from within the kitchen area.
- 22) At the start of Phase 1, remove all Upper Level ~~seating area furniture and~~ existing servery equipment *identified in the Phase 1 Dining Area Logistics Plan*(~~over the quarry tile floor~~) into storage boxes to be located within the project limits. Provide storage boxes and locks of the appropriate size and quantity to store all *servery equipment* ~~existing furniture~~. Prior to the completion of Phase 1, move all *servery equipment* ~~furniture~~ back into the original locations and remove storage boxes from site. At the start of Phase 3, remove ~~all furniture and~~ existing servery equipment not scheduled for reuse or salvage to the appropriate dumpster for recycling.
- 23) Perform all work in sequence with phasing, logistics, and project schedule. There is no guarantee work will be continuous. Over-demolition or out of sequence demolition will be repaired at cost to this subcontractor.
- 24) *Window replacement and reinstallation as required for installation of trash chute. Include protection/ covering around trash chute and window to prevent access in free area around the trash chute.*
- 25) *Temporary partition, with a door assembly and lockset for the Whiting-Turner field office as shown on the logistics plan.*
- 26) *Provide the excavation, underpinning and backfill at the elevator pit (assume the inside of the pit will be 5' deep and not 4' as shown on the drawings) and Stair G footings inclusive of engineered shoring plans.*
- 27) *Provide an underground survey of all existing utilities prior to slab demolition in all locations necessary.*
- 28) *Provide compliant background checks of all employees scheduled to be working onsite within 5 days of contract award. Compliant background checks are those meeting the requirements set forth by the University of Connecticut (see Section 19 of the Construction Administration Handbook). Costs for the background checks (assume \$100/person) will be paid directly to the contractor hired by Whiting-Turner. Result will be sent to Whiting-Turner and the appropriate contractor. Should the individual fail the background check he/she will be removed from the jobsite and not allowed re-entry.*

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work**

- 29) For Clarification, the following items are excluded from this scope of work:
- (a) Handrails in Stairs A/B, C, D, E, F and the loading dock will be removed by others.
 - (b) Mailroom mailboxes will be removed and salvaged by others.
 - (c) Any demolition outside of the building footprint (i.e. sidewalks, etc.). Removal of concrete **topping**-slab at **Upper Level Entrance and Lower Level (new) Entries (CIA and VIA)** for **footing and topping slab** is by this contractor
 - (d) Lamps and ballast will be removed by others.

C. Schedule

1. Time is of the essence on the project. The Subcontractor is responsible for all efforts, methods, procedures and costs required to meet or better the schedules dates. If, at any time, it is determined by The Whiting–Turner Contracting Company or the Owner that the Subcontractor is not on schedule for any reason within the control or responsibility of the Subcontractor, the Subcontractor shall increase its manpower or work such overtime as is required to bring the work back within the Project Schedule. Such additional efforts shall be performed at no additional cost to The Whiting–Turner Contracting Company or the Owner.
2. Subcontractor shall provide **within 10 calendar days of award**, a Project Schedule, showing sequencing of the work and demonstrating how overall schedule dates (as outlined by Whiting–Turner) will be met. At a minimum, schedule should include activities such as shop drawings, review & approvals, fabrication, mobilizations, removals (if applicable), and major items of construction.
3. For issuance by WT at the weekly progress meetings, the Subcontractor shall submit a “Two Week Progress Schedule” to The Whiting–Turner Contracting Company. This schedule shall detail accurately the specific work activities that will be performed by the Subcontractor during the two weeks following the progress meeting and also the “**actual dates**” for the activities completed one week prior. Both the “Project Schedule” and the “Two Week Progress Schedule” shall include anticipated and actual manpower levels. Coordinate all activities with the overall WT Milestone Schedule.
4. All Schedules submitted by this Subcontractor shall be reviewed by The Whiting-Turner Contracting Company and revised and resubmitted by the Subcontractor as deemed necessary by Whiting-Turner. Not requiring resubmission does not indicate acceptance of the schedule as presented.
5. In addition to the schedule requirements above, Subcontractor shall assist The Whiting–Turner Contracting Company in updating the overall WT Milestone Schedule, as it applies to each Subcontractor’s work activities. This will include cost allocation of the contract value within appropriate activities of the master schedule and will include subsequent change orders.

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work**

6. The proposed schedule for this project is outlined in this subcontract. It is understood that the schedule is of the essence on this project and each Subcontractor is responsible for completion of its work in coordination with the work of all other Subcontractors within the required sequence and time frame so that the established schedule is met.
7. The proposed schedule includes “estimated” start dates for the construction activities. In the interest of the overall project, W-T reserves the right to alter the sequencing of activities in order to accommodate project conditions and/or Owner requirements. It is understood that the Subcontractor shall be obligated to complete its activities within the specified duration regardless of the actual start date. Subcontractor agrees to meet or better each duration.
8. All shop drawings and submittals must be submitted within duration shown on the contract schedule or if not specifically identified within 30 calendar days of award to ensure delivery of all materials and equipment to meet the established schedule. The Subcontractor shall allow a minimum of three (3) weeks for review of submittals and shop drawings. Critical activities must be expedited by the Subcontractor and identified on the submittal cover sheet.
9. The proposed schedule durations include anticipated impacts due to normal weather. It is agreed that weekends shall be used as makeup days for time lost during the week due to weather as necessary to maintain the schedule.
10. All work, or applicable portions of the work, shall be sufficiently complete including start-up and functional testing as required for Owner’s fit-out, use and occupancy and all required approvals and permits for use and occupancy shall have been issued by the appropriate authorities by the established “Date of Substantial Completion” of the work, or applicable portion thereof.
11. All punchlist work and project closeout documentation shall be completed and approved by the Owner and Architect by the “Date of Final Completion” which shall be no later than 30 calendar days after the Date of Substantial Completion. Any uncompleted punchlist items after this date will be completed by Whiting-Turner and backcharged to the appropriate Subcontractor. Final invoices will not be processed until final completion of the work and certification of same by WT, the Owner and Architect.
12. It is understood that the adjacent properties will be fully operational throughout the performance of this work and all Subcontractors must exercise special care and make special provisions to maintain safe access/egress and to minimize disruption of the adjacent properties’ operation.
13. There is no guarantee of continuous work. Subcontractor shall work in all areas as they become available and as directed by Whiting-Turner. ***Subcontractor shall include the inefficiencies, remobilizations, supervision and manpower necessary to run separate and independent crews as necessary to meet the schedule and phasing plans.***

Initialed By:
Construction Manager: _____

Subcontractor: _____

UConn – Putnam Refectory Renovation Project
Exhibit B – Scope of Work

14. Subcontractor recognizes delays of their activities directly affecting other trades will be their responsibility to remedy. Remedy may include backcharges to offset delay claims presented by other trades.

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
Exhibit D – Contract Documents**

The following documents listed are hereby acknowledged by both parties and form part of this Contract. These contract documents are accepted as modified in the attached addendum section of this Subcontract:

<u>Item</u>	<u>Document</u>	<u>Date</u>
#1)	Construction Documents Project Manual Project #901820 Volume #1, #2, and #3 (see specification list in the CAH)	March 23, 2015
#2)	Construction Documents Drawings Project #901820 (see drawing list in the CAH)	March 23, 2015
#3)	Whiting-Turner Construction Administration Handbook (CAH)	<i>March 25, 2015</i>
#4)	<i>Milestone Schedule U001 (run date of April 17, 2015, data date April 7, 2015)</i>	<i>April 17, 2015</i>

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
Exhibit E – Contract Modifications**

I. Liquidated Damages:

References to Substantial Completion dates shall be construed to mean “Milestone Activities” related to each scope of work. Failure by this Contractor to meet or better their scope of work durations shall result in a backcharge to this Subcontractor for the liquidated damages associated with the delay on a calendar day basis. Adequate monies to cover potential liquidated damage costs will be withheld until Substantial Completion is obtained. Any liquidated damages not so deducted from any unpaid amounts due the Subcontractor shall be payable to the Owner at the demand of the Owner, together with interest from the date of the demand at the legal rate.

In the event that the Work on the Project is not substantially completed by the Substantial Completion Date, as said date may be adjusted, the Construction Manager shall be entitled to retain or recover from the Subcontractor(s), as liquidated damages and not as a penalty, liquidated damages at the rate of \$30,000.00 per day, from the adjusted Substantial Completion Date until the Project is substantially completed. Such liquidated damages are hereby agreed to be a reasonable pre-estimate of damages the Owner will incur as a result of delayed completion of work. The Owner shall be entitled to recover actual damages incurred as a result of delayed completion of work.

II. Page SC10 Exhibit A - Insurance:

Workers Compensation and Employers Liability Insurance

In lieu of each contractor carrying the \$500,000 limit per accident for bodily injury and a \$500,000 limit per each employee for disease as shown in Exhibit A each Subcontractor is required to carry a \$1,000,000 limit per accident for bodily injury and a \$1,000,000 limit per each employee for disease. The policy limit for disease shall be at least \$1,000,000.

III. Commercial General Liability Insurance

In addition to all other requirements, Commercial General Liability Insurance must be maintained for a period of three (3) years after final completion of the Work.

Initialed By:
Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit F – Union Agreement

In the event that Subcontractor utilizes union labor for any portion of the work performed under this Agreement, Subcontractor shall, not later than the date of execution of this Agreement, ensure that there will be no work stoppages by employees represented by Union and employed by Subcontractor.

One or more Subcontractors working on the Project may be non-union, open-shop Subcontractors. It is understood that in consideration for the Construction Manager's agreement to contract with the Subcontractor, the Subcontractor agrees that if any union whatsoever establishes a picket line, whether organizational, informational, or otherwise, it will urge its employees to continue working and to promptly and regularly report for work.

In the event that the Subcontractor's employees refuse to work, or otherwise delay construction, and the Subcontractor cannot supply a sufficient number of properly skilled workers and supplies of proper quality, it may be considered a default pursuant to Article 7 of the Contract.

Initialed By:
Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit G – Pricing Schedule

I. BASE PRICE

Having carefully examined and considered the Bid Package provided to us dated *April 17, 2015*, we hereby submit our price for all work covered by the bid documents. The cost to supply a Payment & Performance Bond should be included in the base bid amount.

Base Bid (in words)

XX/100 (\$) .00
 (in numbers)

Base Bid Breakdown

<u>Item</u>	<u>Description</u>	<u>Qty</u>	<u>Unit</u>	<u>Amount</u>
1.	<i>Phase 1, 2, & Demolition</i>	_____		\$ _____ .00
2.	<i>Abatement</i>	_____		\$ _____ .00
3.		_____		\$ _____ .00
4.		_____		\$ _____ .00
5.	Payment & Performance Bond	1	LS	\$ _____ .00
6.	CT Sales Tax	1	LS	\$ _____ .00
7.	Miscellaneous: (describe)	_____		\$ _____ .00

TOTAL BASE BID: \$ _____ .00

Above quantities are for accounting purpose only. Subcontractor is responsible for quantities as indicated on the contract documents.

Initialed By:
 Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit G – Pricing Schedule

II. ADDENDA

We hereby acknowledge receipt of the following addenda:

III. MISCELLANEOUS

A. ACCEPTANCE PERIOD

All prices quoted are firm if accepted within one hundred twenty (90) days from bid due date.

- B.** In the event an award is made to Construction Manager and, through no fault of the Construction Manager, is canceled at any time during performance of this contract, this Subcontractor is to be reimbursed for the Subcontractor's out-of-pocket costs only (no additional overhead and profit).

(NO OTHER COMPENSATION WILL BE MADE)

C. SALES TAX

This project is exempt from State and Local sales tax per the referenced Tax Exempt Forms. All pricing furnished for this contract (including unit prices and change order pricing) shall exclude these costs with the exception of all incidental taxes required by CT Statute for rentals, etc. This subcontractor remains responsible for the taxes required by CT Statute. Reference Part Five of the CAH for a copy of the Tax Exempt Form.

Initialed By:
Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit H – Alternates

I. REQUESTED ALTERNATES

The following alternate prices are complete in every respect, including all labor, material, taxes, equipment, bond, etc. If any or all alternates are accepted, no additional compensation will be allowed for scope related to the alternate.

1. **Alternate #1: Alternate Curbing Material. Refer to Civil Drawing C1.00**

Unit 31A:

1. Furnish and install precast curbing in lieu of granite curbing in areas identified as “Alternate #1” on drawings C0.00 through C6.03.

PRICE: ADD/DEDUCT AMOUNT \$ _____ .00

2. **Alternate #2: All window sealant and exterior limestone repair work as outlined in drawings A2.01, A2.02, and A2.04**

Unit 04A:

1. Omit all exterior limestone repair work as outlined in drawings A2.01, A2.02, and A2.04.

Unit 07A:

1. Omit all window sealant repair work as outlined in drawings A2.01, A2.02, and A2.04.

PRICE: ADD/DEDUCT AMOUNT \$ _____ .00

3. **Alternate #3: All handrails and guardrails within stairs as noted on drawings**

Unit 05A:

1. All work associated with the fabrication and installation of new handrails identified as “Alternate #3” on drawings A5.01 through A5.05
2. Removal of existing guardrails and handrails (to the metal dumpster) for installation of new handrails identified as “Alternate #3” on drawings A5.01 through A5.05

PRICE: ADD/DEDUCT AMOUNT \$ _____ .00

~~4. **Alternate #4: Include abatement in the demolition scope of work.**~~

~~Unit 02A:~~

- ~~1. **Abate all hazardous materials scheduled for removal and identified as hazardous in the “Limited Asbestos Inspection Putnam Refectory”, prepared by Cardno ATC and dated January 26, 2015.**~~
- ~~2. **All abatement plans, containment plans, procedures, etc. required for proper abatement are the responsibility of this Subcontractor.**~~
- ~~3. **Abatement will be per the project phasing schedule and there is no guarantee of continuous work.**~~

~~PRICE: ADD/DEDUCT AMOUNT \$ _____ .00~~

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
 Exhibit H – Alternates**

II. VOLUNTARY ALTERNATES – Value Engineering, Cost Savings, and Improvements

We have developed “voluntary alternates” prices as set forth below. It is the intent of these alternates to yield to the Owner basically the same finished product in terms of function, quality, and performance had the specified material/work been utilized, while at the same time offering the Owner savings in total cost.

The prices quoted are complete in every respect and include monies necessary to make all changes to the project to implement each alternate.

Describe each voluntary alternate with adequate detail to allow full review and decision related to the acceptance/rejection by the Owner. All suggestions must maintain a code compliant final product.

Discounts/credits to combine multiple packages into one should be listed as voluntary alternates.

Voluntary Alternates will not be used as a basis to determine the lowest responsible bid.

<u>Item</u>	<u>Description of Alternate</u>	<u>Credit</u>
1.	_____	\$(.00)
2.	_____	\$(.00)
3.	_____	\$(.00)
4.	_____	\$(.00)
5.	_____	\$(.00)
6.	_____	\$(.00)

Initialed By:
 Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
 Exhibit I – Unit Prices**

The following unit prices will be applied to applicable changes and are complete in every respect, including all labor, material, taxes, equipment, bond, etc., and shall not include overhead and profit, unless noted otherwise.

All applicable changes will be priced based on the approved Unit Prices, at Whiting-Turner’s discretion if lump sum or time and materials costs cannot be agreed to in advance.

All unit prices are subject to review and approval by Whiting–Turner and the Owner.

<u>Item</u>	<u>Description</u>	<u>Unit</u>	<u>Unit Price</u>
1.	Saw-Cut and remove concrete slab on grade	SF	\$
2.	Saw-Cut and remove elevated concrete slab	SF	\$
3.			\$
4.			\$
5.			\$
6.			\$
7.			\$
8.			\$
9.			\$
10.			\$
11.			\$
12.			\$
13.			\$
14.			\$
15.			\$

Initialed By:
 Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
 Exhibit J – Labor Rates**

SUBCONTRACTOR: _____ **Valid FROM / TO:** _____

TRADE CLASSIFICATION: _____
 (Provide one of these sheets for each trade to be used)

Labor rates for extra work will be calculated per the following and are to be filled out in their entirety on this form.

	Percentage	"A" <i>Straight Time</i>	"B" <i>Over Time</i>	"C" <i>Double Time</i>
BASE RATE		\$	\$	\$
TAXES				
FICA				
Federal Unemployment				
State Unemployment				
INSURANCE				
Workman's Compensation				
Disability Insurance				
BENEFITS (please list)				
TOTAL		\$	\$	\$

- Notes:
- Base Rate** is to be published rate per applicable prevailing wage and is not to include overhead, profit, training or parking.
 - Insurance is for labor related insurance only (i.e. Workers Compensation, Disability, etc.) and is not to include General Liability, Umbrella, Automobile or Equipment Insurance.**
 - Insurance** shall not be greater than straight time rates for premium or shift time work.
 - All final rates are subject to review and approval by Whiting-Turner, University of Connecticut, and State Auditing Agency. Data provided herein for information only and subject to final adjustment.

Initialed By:
 Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
 Exhibit J – Labor Rates**

SUBCONTRACTOR: _____ **Valid FROM / TO:** _____

TRADE CLASSIFICATION: _____

(Provide one of these sheets for each trade to be used)

Labor rates for extra work will be calculated per the following and are to be filled out in their entirety on this form.

	Percentage	"A" <i>Straight Time</i>	"B" <i>Over Time</i>	"C" <i>Double Time</i>
BASE RATE		\$	\$	\$
TAXES				
FICA				
Federal Unemployment				
State Unemployment				
INSURANCE				
Workman's Compensation				
Disability Insurance				
BENEFITS (please list)				
TOTAL		\$	\$	\$

- Notes:
- Base Rate** is to be published rate per applicable prevailing wage and is not to include overhead, profit, training or parking.
 - Insurance is for labor related insurance only (i.e. Workers Compensation, Disability, etc.) and is not to include General Liability, Umbrella, Automobile or Equipment Insurance.**
 - Insurance** shall not be greater than straight time rates for premium or shift time work.
 - All final rates are subject to review and approval by Whiting-Turner, University of Connecticut, and State Auditing Agency. Data provided herein for information only and subject to final adjustment.

Initialed By:
 Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit L – Equipment Rate Schedule

Equipment Rates are to be used for extra work only. All equipment required to complete base scope of work is included in the Contract.

Equipment Rates are not to exceed 75% of the most recent edition of the Rental Rate Blue Book for Construction Equipment (RRBB). Rates include all fuel, taxes, maintenance, insurance, etc., as well as an allowance for overhead & profit.

On equipment not owned by this Subcontractor, Whiting–Turner will pay the actual rental cost of the equipment plus 10% for overhead & profit. Under no circumstance will Whiting–Turner pay more than the current fair market value of the piece of equipment. At this point under rental, Whiting–Turner will pay for maintenance only. At the end of the rental period the equipment will be returned to the Subcontractor.

Rate to be used are determined by appropriate time frame as per this schedule: Hourly for less than one day;
Daily for one (1) plus days;
Weekly for four (4) plus days;
Monthly for three (3) plus weeks

All final rates are subject to review and approval by W–T, Owner, and State Auditing Agency.

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
 Exhibit M – S/MBE Program**

Declaration

It is Owner’s and Whiting Turner’s requirement that Small and Minority Businesses Enterprises (S/MBE) be afforded the maximum practicable opportunity to participate in the project.

In order to ensure compliance with this requirement, the following specific actions shall be taken:

1. This Subcontractor must attempt to utilize Small Businesses Enterprises for a **minimum of 30 percent of the total subcontract value**. Minority Business Enterprises must comprise at least one third of this utilization for a **minimum of 10 percent of the total subcontract value**.
2. This requirement can include any equipment and/or material vendors and sub-tier entities to this Subcontractor. General condition expenditures can also be included in this requirement.
3. Bidders should, as part of their proposals, specifically indicate how they will achieve this requirement and list below.
4. This Subcontractor is required to submit the CHRO monthly and quarterly reports (257, 257A, 257B, 259, 258, 258A CHRO forms) to CHRO with copies to Whiting Turner (see Section 7 of the Construction Administration Handbook).
5. All subcontractors are required to submit completed set-aside plans to CHRO within sixty (60) days of contract award with a copy to Whiting-Turner. An additional 2% retainage will be held until the set-aside plan is approved. The set-aside plan is available Whiting Turner’s Box.com website and through the DAS website.
6. It is the responsibility of each subcontractor to maintain their S/MBE status throughout the project. If a subcontractor or vendor, for any reason, does not maintain their S/MBE status, this subcontractor must utilize additional S/MBE to meet or exceed the minimum goals.

S/MBE vendor or subcontractor list (add more pages if needed):

1.	Entity: _____ Company Name: _____ Please Describe: _____	Dollar Value: \$ _____ Percentage: _____ %
2.	Entity: _____ Company Name: _____ Please Describe: _____	Dollar Value: \$ _____ Percentage: _____ %
3.	Entity: _____ Company Name: _____ Please Describe: _____	Dollar Value: \$ _____ Percentage: _____ %
4.	Entity: _____ Company Name: _____ Please Describe: _____	Dollar Value: \$ _____ Percentage: _____ %

Initialed By:
 Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
Exhibit N – University of Connecticut Subcontract Form**

THIS AGREEMENT made this _____ of 20____, by and between The Whiting-Turner Contracting Company a corporation organized and existing under the laws of Maryland a partnership consisting of an individual doing business as The Whiting-Turner Contracting Company hereinafter called the “Contractor” and _____ a corporation organized and existing under the laws of _____ a partnership consisting of _____ an individual doing business as _____ hereinafter called the “Subcontractor”,

WITNESSETH that the Contractor and the Subcontractor for the considerations hereafter named, agree as follows:

1. The Subcontractor agrees to furnish all labor and materials required for the completion of all work specified in the specifications for Unit of Work #02A – Demolition and the Drawings referred to therein and Addenda No.(s) _____, and ___ for the University of Connecticut Project #901820 Putnam Refectory Renovation Project all as prepared by Amenta Emma Architects for the sum of _____ (\$_____ .00) and the Contractor agrees to pay the Subcontractor said sum for said work. This price includes the following alternates:

Alternate No.(s): None

(a) The Subcontractor agrees to be bound to the Contractor by the terms of the hereinbefore described Contract Documents (including all general and supplementary conditions stated therein which apply to his trade) and Addenda No.(s) _____, and _____, and to assume to the Contractor all the obligations and responsibilities that the Contractor by those documents assumes to the University of Connecticut, hereinafter called the “Awarding Authority”, except to the extent that provisions contained therein are by their terms or by law applicable only to

Initialed By:
Construction Manager: _____

Subcontractor: _____

UCONN – Putnam Refectory Renovation Project
Exhibit N – University of Connecticut Subcontract Form

the Contractor.

(b) The Contractor agrees to be bound to the Subcontractor by the terms of the hereinbefore described documents and to assume to the Subcontractor all the obligations and responsibilities that the Awarding Authority by the terms of the hereinbefore described documents assumes to the Contractor, except to the extent that provisions contained therein are by their terms or by law applicable only to the Awarding Authority.

2. The Contractor agrees to begin, prosecute and complete the entire work specified by the Awarding Authority in an orderly manner so that the Subcontractor will be able to begin, prosecute and complete the work described in this subcontract; and, in consideration thereof, upon notice from the Contractor, either oral or in writing, the Subcontractor agrees to begin, prosecute and complete the work described in this Subcontract in an orderly manner in accordance with completion schedules prescribed by the General Contractor for each subcontract work item, based on consideration to the date or time specified by the Awarding Authority for the completion of the entire work.

3. The Subcontractor agrees to furnish to the Contractor, within a reasonable time after the execution of this subcontract, evidence of workers' compensation insurance as required by law and evidence of public liability and property damage insurance of the type and in limits required to be furnished to the Awarding Authority by the Contractor.

4. The Contractor agrees that no claim for services rendered or materials furnished by the Contractor to the Subcontractor shall be valid unless written notice thereof is given by the Contractor to the Subcontractor during the first forty (40) days following the calendar month in which the claim originated.

5. In the event of any conflict of inconsistency between the University of Connecticut's

Initialed By:
Construction Manager: _____

Subcontractor: _____

**UCONN – Putnam Refectory Renovation Project
Exhibit O – Alcohol/Drug Policy**

1. Declaration

As a condition of this Subcontract with Whiting–Turner, this Subcontractor shall implement a policy regarding dangerous substances in the workplace. This policy is in effect in order to protect the safety, health, and productivity of all employees working on the jobsite. We require that you ensure that the following minimum requirements be met:

- a) It shall be unacceptable to bring onto Owner’s premises, property or jobsite, have possession of, have present in the body system, be under the influence of, use, consume, distribute or attempt to distribute, manufacture or dispense any form of narcotic, depressant, stimulant, hallucinogen, or any kind of perception–altering drug or controlled substance (excepting only the taking of a prescribed drug under the direction of a physician, to the extent it does not impair job performance or threaten safety, health, security or property), at any time during the hours between the beginning and end of a work day.
- b) It shall be unacceptable to bring onto Owner’s premises, property or jobsite, have possession of, be under the influence of, use, consume, distribute or attempt to distribute, manufacture or dispense any form of alcohol at any time during the hours between the beginning and end of your work day, whether or not on Owner’s premises, property, or jobsite.
- c) It shall be unacceptable to have possession of, be under the influence of, use, consume, distribute or attempt to distribute, manufacture or dispense drugs, alcohol or any other mind or perception–altering substance off Owner’s premises, property or jobsite, and outside working hours, that could or does adversely affect a person’s job performance, or anyone’s safety, health, security or property.
- d) It shall be unacceptable to refuse to cooperate in or submit to questioning, medical or physical tests or examination, or an inspection or search, when requested or conducted by governing officials.

2. Drug Testing

Whiting–Turner reserves the right to request Subcontractor to randomly select and test immediately any number of individuals while working on the project site as well as test anyone directly involved in an accident or unsafe act. Failure of the individual to take the test, or in the event the individual fails the test, Subcontractor shall immediately take appropriate steps to remove individual from the project job site.

Initialed By:
Construction Manager: _____

Subcontractor: _____

Act ID	Description	Orig Dur	Rem Dur	Act Dur	Early Start	Early Finish	2015												2016																							
							JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC												
Preconstruction																																										
1000	WT/UConn Contract Execution	0	0	1	16MAR15	A	◆ WT/UConn Contract Execution																																			
3000	WT Prequalification Package Assembly	5	0	3	17MAR15	A	■ WT Prequalification Package Assembly																																			
3040	UConn Prequalification Package Approval	5	0	1	19MAR15	A	I UConn Prequalification Package Approval																																			
2970	CHRO Prequalification Package Approval	5	0	10	19MAR15	A	■ CHRO Prequalification Package Approval																																			
1020	Construction Documents Complete	0	0	1	23MAR15	A	◆ Construction Documents Complete																																			
2950	Demolition Bid Period	21	9	8	26MAR15	A	■ Demolition Bid Period																																			
1010	Subcontractor Prequalification	20	9	4	01APR15	A	■ Subcontractor Prequalification																																			
3050	S/MBE Outreach Event	1	1	0	13APR15	*	I S/MBE Outreach Event																																			
1650	Prequalification Review/Approval	8	3	0	20APR15		■ Prequalification Review/Approval																																			
2960	Demolition Bid Review	5	5	0	20APR15		■ Demolition Bid Review																																			
1030	Subcontractor Bid	15	15	0	23APR15		■ Subcontractor Bid																																			
2980	Demolition Pricing Review by UConn	5	5	0	27APR15		■ Demolition Pricing Review by UConn																																			
2990	Demolition Package Change Order	1	1	0	04MAY15		I Demolition Package Change Order																																			
1040	GMP Submission	5	5	0	14MAY15		■ GMP Submission																																			
1050	GMP Amendment	10	10	0	21MAY15		■ GMP Amendment																																			
Start-Up																																										
Contracts																																										
3010	Issue 02A Demolition/Abatement Contract	3	3	0	05MAY15		■ Issue 02A Demolition/Abatement Contract																																			
3020	Issue 23A Mechanical Demolition Contract	3	3	0	05MAY15		■ Issue 23A Mechanical Demolition Contract																																			
3030	Issue 26A Electrical Demolition Contract	3	3	0	05MAY15		■ Issue 26A Electrical Demolition Contract																																			
4310	02A Demolition/Abatement Contract Return	5	5	0	08MAY15		■ 02A Demolition/Abatement Contract Return																																			
4320	23A Mechanical Demolition Contract Return	5	5	0	08MAY15		■ 23A Mechanical Demolition Contract Return																																			
4330	26A Electrical Demolition Contract Return	5	5	0	08MAY15		■ 26A Electrical Demolition Contract Return																																			
3060	Issue 01A - Site Fencing Contract	3	3	0	05JUN15		■ Issue 01A - Site Fencing Contract																																			
3080	Issue 03A Concrete Contract	3	3	0	05JUN15		■ Issue 03A Concrete Contract																																			
3110	Issue 05A Steel Contract	3	3	0	05JUN15		■ Issue 05A Steel Contract																																			
3150	Issue 09A Carpentry Contract	3	3	0	05JUN15		■ Issue 09A Carpentry Contract																																			
3270	Issue 23C Air Distribution Contract	3	3	0	05JUN15		■ Issue 23C Air Distribution Contract																																			
3350	Issue 31A Sitework Contract	3	3	0	05JUN15		■ Issue 31A Sitework Contract																																			
3100	Issue 04A Masonry Contract	5	5	0	05JUN15		■ Issue 04A Masonry Contract																																			
3240	Issue 21A Fire Protection Contract	5	5	0	05JUN15		■ Issue 21A Fire Protection Contract																																			
3250	Issue 22A Plumbing Contract	5	5	0	05JUN15		■ Issue 22A Plumbing Contract																																			
3260	Issue 23B HVAC Piping & Equipment Contract	5	5	0	05JUN15		■ Issue 23B HVAC Piping & Equipment Contract																																			
3280	Issue 23D Building Automation Contract	5	5	0	05JUN15		■ Issue 23D Building Automation Contract																																			
3300	Issue 26B Electrical Contract	5	5	0	05JUN15		■ Issue 26B Electrical Contract																																			
3320	Issue 26D Fire Alarm Contract	5	5	0	05JUN15		■ Issue 26D Fire Alarm Contract																																			
3090	Issue 03B Topping Slab Contract	7	7	0	05JUN15		■ Issue 03B Topping Slab Contract																																			
3140	Issue 08A Storefront/Curtainwall Contract	7	7	0	05JUN15		■ Issue 08A Storefront/Curtainwall Contract																																			
3200	Issue 11A Foodservice Equip & Casework	7	7	0	05JUN15		■ Issue 11A Foodservice Equip & Casework Contract																																			
3310	Issue 26C Generator Contract	7	7	0	05JUN15		■ Issue 26C Generator Contract																																			
3330	Issue 26E Audio Visual Contract	7	7	0	05JUN15		■ Issue 26E Audio Visual Contract																																			
3340	Issue 26F Tele/data Contract	7	7	0	05JUN15		■ Issue 26F Tele/data Contract																																			
3070	Issue 01B Cleaning Contract	10	10	0	05JUN15		■ Issue 01B Cleaning Contract																																			
3120	Issue 06A Millwork Contract	10	10	0	05JUN15		■ Issue 06A Millwork Contract																																			
3130	Issue 07A Roofing Contract	10	10	0	05JUN15		■ Issue 07A Roofing Contract																																			
3160	Issue 09B Painting & Wall Covering Contract	10	10	0	05JUN15		■ Issue 09B Painting & Wall Covering Contract																																			
3170	Issue 09C Ceiling Contract	10	10	0	05JUN15		■ Issue 09C Ceiling Contract																																			
3180	Issue 09D Flooring & Tile Contract	10	10	0	05JUN15		■ Issue 09D Flooring & Tile Contract																																			
3230	Issue 14A Elevator Contract	10	10	0	05JUN15		■ Issue 14A Elevator Contract																																			
3360	Issue 32A Landscaping Contract	10	10	0	05JUN15		■ Issue 32A Landscaping Contract																																			
3210	Issue 11B Accumulator Contract	12	12	0	05JUN15		■ Issue 11B Accumulator Contract																																			
3220	Issue 11C Dishwasher Contract	12	12	0	05JUN15		■ Issue 11C Dishwasher Contract																																			

Start date 07JAN15
 Finish date 01NOV16
 Data date 07APR15
 Run date 17APR15
 Page number 1A
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The Whiting-Turner Contracting Company
 Putnam Refectory Renovations
 Exhibit P - Milestone Project Schedule

Project Milestone Schedule
 Rev.:U001

■ Early bar
 ■ Progress bar
 ■ Critical bar
 ■ Summary bar
 ◆ Start milestone point
 ◆ Finish milestone point

