

Request for Proposal #16PSX0141

Contract Specialist: **Aimee Cunningham**

Date Issued: **1 August 2016**

Due Date: **12 September 2016 at 2:00 pm Eastern Time**

Replacement of Child Welfare Information System

**Department of Administrative Services
Procurement Services**



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Request for Proposals (RFP)

Guide to Electronic Proposal Submissions

1. Introduction To BizNet

It is a requirement of Department of Administrative Services (DAS)/Procurement Services that all companies create a Business Network (BizNet) account and add their company profiles to the State of Connecticut ("State") BizNet system. Companies are responsible for maintaining and updating company information in their BizNet accounts as updates occur. Companies that have been certified through the Supplier Diversity or the Pre-Qualification Program have already created a BizNet account.

The BizNet login is: <https://www.biznet.ct.gov/AccountMaint/Login.aspx>

New Companies: Create an account by clicking the BizNet login link above and then the button on the right labeled "Create New Account". Login and select "Doing Business with the State" and "Company Information". Please be sure to complete information in all tabs (Company Information, Accounts, Address, etc).

Existing Companies Needing to Update Their Information: Login to BizNet and select "Doing Business with the State" and "Company Information".

Anyone having difficulty connecting to their account or downloading or uploading forms should call DAS/Procurement Services at 860-713-5095.

2. Business Friendly Legislation

As a result of Public Act 11-229, DAS/Procurement Services' goal is to make doing business with the State of Connecticut more business friendly. To eliminate redundancy, forms that were repetitively filled out with each request for proposal are being automated in BizNet.

DAS/Procurement Services began the transition to on-line bidding by automating the submission of Affidavits and Non-Discrimination forms on October 1, 2011. Companies must submit forms electronically to their BizNet account if they haven't already done so. These forms must be updated on an annual basis, no later than 30 days after the effective date of any material change. Rather than completing them with each proposal submittal, companies that have already filed these forms have the ability to view, verify and update their information prior to submitting a proposal response.

Instructions for Uploading Affidavits and Non-Discrimination Forms:

Click on the following link for instructions on how to upload Affidavits and Non-Discrimination forms:
<http://das.ct.gov/images/1090/Upload%20Instructions.pdf>

(a) AFFIDAVITS

THE FOLLOWING FORMS MUST BE SIGNED, DATED, NOTARIZED, UPLOADED OR UPDATED ON BIZNET. TO OBTAIN A COPY OF THESE FORMS, YOU MUST LOGIN INTO BIZNET AND FOLLOW THE INSTRUCTIONS LISTED ABOVE.

- (1) OPM Ethics Form 1 – Gift and Campaign Contribution Certification
- (2) OPM Ethics Form 5 – Consulting Agreement Affidavit
- (3) OPM Ethics Form 6 – Affirmation of Receipt of State Ethics Laws Summary
- (4) OPM Ethics Form 7 – Iran Certification

For information regarding these forms, please access the Office of Policy & Management’s website by clicking on the following link: <http://www.ct.gov/opm/cwp/view.asp?a=2982&q=386038>

(b) NON-DISCRIMINATION –

CHOOSE ONE (1) FORM THAT APPLIES TO YOUR BUSINESS. COMPLETE AND UPLOAD OR UPDATE ON BIZNET ANNUALLY. TO OBTAIN A COPY OF THESE FORMS, YOU MUST LOGIN INTO BIZNET AND FOLLOW THE INSTRUCTIONS LISTED ABOVE.

- (1) Form A – Representation by Individual (Regardless of Value)
- (2) Form B – Representation by Entity (Valued at \$50,000 or less)
- (3) Form C – Affidavit by Entity (RECOMMENDED) (Valued at \$50,000 or more)
- (4) Form D – New Resolution by Entity
- (5) Form E – Prior Resolution by Entity

For information regarding these forms and on which form your company should complete, please access the Office of Policy & Management’s website by clicking following link:
http://www.ct.gov/opm/cwp/view.asp?a=2982&q=390928&opmNav_GID=1806

3. New Revised Process – Online Proposal Responses

Any proposal posted by DAS/Procurement Services must be submitted electronically. The common forms listed below have also been automated in the BizNet system. In addition, specific forms are now fillable, as noted below. To complete forms; download them from your BizNet account, complete your submittal response, and upload these documents (as well as any other required submittal documents) through BizNet prior to date and time upon which the Proposal is due pursuant to the RFP. Late submissions will not be accepted. Proposals are not publicly opened and are not available for viewing until after the Contract has been awarded.

- Contractor Information/Electronic Signature Page – Web Based Form
- Employment Information Form (DAS-45) – Web Based Form
- Statement of Qualifications (DAS-14) – Fillable Form
- Connecticut Economic Impact Form (DAS-46) – Web Based Form
- Product and Pricing Schedule
- RFP Addendum (RFP-18) – if applicable

Additional forms such as those listed below must be reviewed carefully and accepted by the proposer prior to proposal submittal:

- Standard Terms and Conditions (RFP-19)
- Request for Proposal IT Document (RFP-22IT)

- Request for Proposal IT Contract (RFP-50IT)
- Exhibit 1 – Notice to Executive Branch State Contractors and Prospective State Contractors of Campaign Contribution and Solicitations Limitations

4. Insurance Accord Certificates

Contractors are responsible for maintaining their BizNet accounts with new and/or updated insurance information.

The following documentation will need to be uploaded to each company's BizNet account, evidencing that the State is an additional insured:

- (a) Certificate of Insurance (Accord Form)
- (b) The insurance policy declaration page
- (c) The additional insured endorsement to the policy

Training documentation relating to the completion of the above-referenced forms is available through the DAS Website under "DAS Business Friendly Initiatives" at the following website:

<http://das.ct.gov/cr1.aspx?page=371>

Proposers are cautioned that there may be additional documents, attachments or requirements depending on the complexity of the RFP. Please read ALL RFP documents carefully and provide all required information. Failure to do so may result in rejection of your proposal.

Overview

1. This Request for Proposals is seeking qualified system integrator(s) for the design, development and implementation of a comprehensive child welfare information system ("CCWIS") to support and improve the delivery of State Department of Children and Families ("DCF") child welfare programs. The CCWIS sought is expected to be a total replacement and enhancement of the State's existing child welfare information system known as "LINK". Additionally, the CCWIS will be required to interface with existing State, Federal and other external systems to exchange and share information about DCF and the technical and functional expectations for its CCWIS are set forth in the Technical and Functional Requirements document attached hereto as Attachment 2, including a comprehensive listing of the interfaces.
2. The LINK system is currently used by DCF child welfare and DCF juvenile justice parole staff (approximately 3,300 users) to meet the mandates of child protection, children's mental health, and juvenile justice program needs. Juvenile justice is served by an independent system which uses LINK for placements and payments. DCF is a statewide agency made up of 14 Area Offices as well as a Central Office. In addition to the DCF child welfare and DCF juvenile justice parole staff users, DCF expects its community partners to use the new CCWIS system via a portal (for more information on the portal see requirements in Attachment 2).

3. Overview of current environment

The LINK database management system (DBMS):

- LINK runs on an IBM DB2 V10 production database consisting of approximately 600 tables (600 table spaces and 870 partitions). The batch processing comprises over 200 COBOL programs containing 300,000 lines of code processing the production DB2 tables as well as internal and external interface files.
- The LINK online PowerBuilder application consists of 450 screens and is installed on 4,000 PC workstations across the State, which includes 1,200 front line DCF social workers. All of the DB2 transactions are processed on an IBM 2098-R05 z/OS R1.13 (V10) operating system at the State Data Center located at the Department of Administrative Services Bureau of Enterprise Systems and Technology (DAS/BEST). The z10 mainframe has specific CPUs dedicated to the SACWIS. The machine typically processes 300,000 DB2 enclaves (method of managing mainframe transactions for non-traditional workloads – web transactions, distributed processing such as LINK) during any 24 hour period.
- Production staff is available 24 hours a day to support the online system and extensive batch processing. The online LINK application is available 24 hours per day, 7 days per week with the Careline staff working nights, weekends and holidays. Batch processing runs nightly, including weekends and holidays.

The major characteristics of the LINK application include:

- Centralized SACWIS Database: The LINK application is designed to maintain all its person, provider and case management data in a centralized DB2 database. DCF staff is able to enter, update, and view this information according to the security and access guidelines maintained by the system. DCF, to the extent possible, has been utilizing and enhancing LINK to support DCF's operational and reporting needs. However, some of the current challenges with LINK that resulted in the updated state requirements include specific reporting and operational needs that are being addressed outside the system because of a lack of some specific data elements. This has also resulted in some ancillary data stores (e.g. MS Access and Excel) to manage the various data elements and structures not present in LINK.
- These MS ACCESS databases and Excel spreadsheets limit the LINK solution, making it extremely difficult for DCF to accomplish its reporting and operational needs. DCF envisions the elimination of these alternate data stores to be one of the goals for the new system.
- Online Entry and Update of Information: Person, provider and case management data is entered online from PCs located in the area and central offices. Data entered in the LINK application is immediately available for staff and supervisors to view and approve. The main window in LINK is in an outline format. The selection of an item on the outline will either drill

deeper into the outline, giving the user more choices, or will present a window for viewing, adding, or updating data.

DCF currently utilizes a Provider Information Exchange (“PIE”) system to assess DCF contracted programs and providers. Approximately 50% of the intended providers are currently entering data through PIE. The data collection utilities for the remaining providers have yet to be built. The PIE system is hosted and maintained by a third party vendor. Vendors may, but are not required to, submit proposal responses employing a reuse strategy for PIE functionality to achieve this portion of the DCF Portal requirements. PIE is written using C#/.Net Framework and a SQL Server database. If vendors do not propose a reuse strategy, then the PIE data will need to be converted. In addition, existing PIE reports and dashboards must continue to be available. If a reuse strategy is employed, the user interface must be seamless to the user. The system should only require a single sign on to access the DCF Portal. The functionality which currently lives within PIE will be subject to the same requirements as laid out in the technical section of this RFP.

DCF expects the replacement system to make DCF compliant with Federal CCWIS regulations found at the Department of Health and Human Services, Administration for Children and Families 45 CFR Chapter XIII and Parts 1355 and 1356. Additionally, the replacement system is anticipated to provide mobile application(s) and ensure CCWIS is accessible from mobile devices such as tablets and smart phones. The new system will utilize current technology, reduce entry of redundant information, interface with necessary systems, resolve data integrity concerns present in LINK, provide document management to augment case data, and conform to current usability standards.

Please follow the links below for the laws and policies governing DCF:

CCWIS Final Rule

<https://www.gpo.gov/fdsys/pkg/FR-2016-06-02/pdf/2016-12509.pdf>

DCF CT - Policies

<http://www.ct.gov/dcf/cwp/view.asp?a=2639&Q=321488>

CT – General Statutes

https://www.cga.ct.gov/current/pub/chap_319.htm

https://www.cga.ct.gov/current/pub/chap_319a.htm

45 CFR – Public Welfare

http://www.ecfr.gov/cgi-bin/text-idx?SID=0036fa8b5757291aab6ceab412010ef9&mc=true&tpl=/ecfrbrowse/Title45/45tab_02.tpl

<https://www.law.cornell.edu/cfr/text/45>

NIST – 800

http://csrc.nist.gov/publications/PubsSPs.html#SP_800

DAS BEST – Policy and Standards

http://www.ct.gov/opm/cwp/view.asp?a=3006&q=383274&opmNav_GID=1386#Technology

Scope of Services

1. The Scope of Services covered under this RFP includes all of the services and technology solutions needed by DCF to design, develop, implement and maintain a CCWIS and, if applicable, associated technology solutions that comply with applicable State and Federal laws and DCF policies. Specifically, selected proposer(s) will be expected to meet the functional and technical needs of DCF and provide the following types of services:
 - Analysis
 - Design
 - Development
 - Quality Assurance/Testing
 - Implementation
 - System Maintenance and Support
 - Training (additional information provided below)
 - Project Management
 - Mobility (mobile applications and remote accessibility)
2. The selected proposer(s) will employ test driven development and behavior driven development in a continuous integration environment. The selected proposer(s) will be required to use the DCF continuous integration environment and repository. The selected proposer(s) may be requested to assist in standing up the continuous integration environment.
3. The selected proposer(s) will utilize a phased implementation approach for launching new releases throughout DCF's 14 Area Offices and Central Office. DCF will identify the order in which a release will be moved into production at the various locations. DCF may require a pilot at a location, or locations, designated by DCF prior to the release of a module into the general production environment.
4. The forms and reports currently utilized, or anticipated, are identified in Attachments 3 and 4, Forms and Reports. The selected proposer(s) will be expected to work in conjunction with DCF to design the forms and reports and the delivery method in the applicable module.
5. The selected proposer(s) will work closely and collaboratively with DCF staff and DCF designated individuals.
6. The selected proposer(s) will work on-site at a location agreeable to DCF. If requested, the selected proposer(s) will be responsible for acquiring office space for its use and the use of individuals designated by DCF. Under such circumstances, DCF will reimburse the actual costs to lease and operate such space (*i.e.*, rent, utilities and CAM).

7. The selected proposer will be required to provide training for any modules the proposer develops for DCF. The core training requirements are as follows:
- Develop, subject to DCF approval, a training plan that utilizes multiple modalities of training including: online training modules organized by topic, interactive training modules with practice exercises and in-person instructor-led training.
 - Utilize a train the trainer approach. DCF expects to have approximately 40 participants in the train the trainer model. The training should be available prior to the release of each module and be tailored to the roles of the staff that will be using that release. Training should take into account different scenarios in each workflow.
 - DCF has two training facilities; the training academy North and training academy South. Training proposals must include option(s) for the rental of additional training facilities, if needed.
 - DCF has contracted providers and licensed providers who will also need training. The training plan must include training for DCF partner agencies, who will in turn train the community providers.
 - Provide all books, materials, software or hardware needed to create or distribute the training. DCF will retain copies of the materials and the right to utilize them for further training purposes.
 - Provide DCF the ability to host the training environment on -premise. The training exercises must be housed in a training environment that mirrors the current live version of CCWIS.
 - Provide option for additional training services. DCF may request the selected proposer supplement DCF's internal training resources to train approximately 3,400 employees, including the provision of additional experienced trainers.

The following apply to the Scope of Services requested in this RFP:

- DCF reserves the right to determine the order of development and implementation of the modules and other work under this RFP. Selection of a proposer shall not be construed as acceptance of the order or schedule proposed by the selected proposer.
- The State reserves the right to award a contract to multiple proposers under this RFP and to award all or a portion of the work under this RFP to any selected proposer(s).
- The technical and functional requirements identified throughout this RFP and Attachments are not represented as 100% complete and may be subject to modification for technical and functional purposes. The State seeks proposers who are willing and able to adapt to the needs of the project and DCF throughout the design, development and implementation of the system.

- If DCF determines it is in the best interest of the State, the State reserves the right to award work in connection with the CCWIS to a vendor other than the selected proposer(s) via a solicitation or other procurement method within the authority of DAS or DCF.
- The State intends to host the system on-premise within its VMware environment leveraging its existing SQL database environment and will not likely be looking into solutions involving subscriptions or recurring fees for code developed as part of this project.
- The State reserves the right to directly procure software licenses and/or hardware. Proposers should disclose all software/hardware necessary to make the solution functional. Proposers should be prepared to provide the complete bill of materials for hardware, software and associated licensing costs that the State could potentially incur. Proposers should provide a list of all tools that will be used for development of the solution. Proposers shall only propose tools, hardware and software that are readily and commercially available to the State.
- Any software, hardware or development tools paid for by the State or ACF, regardless whether directly procured by the State, ACF or by the selected proposer, shall be owned by the State and ACF. The State and ACF reserve the right to request all assets be transferred to the possession of the State or ACF.
- All code, artifacts, design, knowledge, training, materials, byproducts and other intellectual property produced and paid for by the State will be the property of the State and ACF.

Instructions to Proposers

1. Proposal Schedule

RELEASE OF RFP:	Date:	1 August 2016
RECEIPT OF QUESTIONS:	Date:	9 August 2016, by noon Eastern Time
OPTIONAL PRE-PROPOSAL CONFERENCE:	Date:	15 August 2016 at 9:00 am Eastern Time
	<u>Location:</u>	Connecticut Department of Transportation, 2800 Berlin Turnpike, Newington, CT 06111 Conference Room A/B
ANSWERS TO QUESTIONS POSTED AS ADDENDUM:	Date:	22 August 2016 by noon Eastern Time
RFP DUE DATE:	Date:	12 September 2016 at 2:00 pm Eastern Time

2. Pre-Proposal Conference

This RFP contains an optional pre-proposal conference opportunity. This allows for the proposer to determine whether or not to attend the conference without disqualification for absence as a possible result. Proposers are encouraged to attend the conference at the specified date/location listed above.

The State will not be responsible for reiteration of the items discussed at the pre-proposal meeting to companies and their representatives who did not attend the meeting. Furthermore, those proposers who do not attend the meeting waive their right to protest for inaccuracies in their RFP based upon omissions and non-compliance due to information discussed at the pre-proposal meeting.

3. Questions

Questions for the purpose of clarifying this RFP must be received no later than the date and time specified in Section 1, "Proposal Schedule" and must be directed to the Contract Specialist, Aimee Cunningham via email: aimee.cunningham@ct.gov.

4. Communications

During the period from your organization's receipt of this Request for Proposal, and until a contract is awarded, your organization shall not contact any employee of, or consultant to, the State of Connecticut concerning this procurement except in writing directed to the Contract Specialist, Aimee Cunningham via email: aimee.cunningham@ct.gov.

5. Solicitation Submission

Solicitations shall be submitted online by the RFP due date and time only. Proposers shall upload their solicitation submission to their BizNet Account.

Proposal Requirements

1. Each proposer must submit a proposal setting forth the proposer's design, development and implementation (DDI) approach for delivering a CCWIS that meets the technical and functional needs of DCF, as expressed throughout this RFP and the Technical and Functional Requirements in Attachment 2. Each proposer must complete and return Attachment 2.
2. Proposers must propose a design and an implementation approach that is in accordance with Federal CCWIS regulations found at the Department of Health and Human Services, Administration for Children and Families 45 CFR Chapter XIII and Parts 1355 and 1356 as well as the following:
 - The system must be composed of modules and components that have well defined boundaries and function seamlessly with other modules and components. All major components of the system must be a part of a decoupled framework, support each other and be constructed in a way that allows for the replacement of modules and components, as well as new development and/or components.

- The system must have all of the business rules in the business rules layer.
- The system must provide for component-based architecture with separate data, business, logic and presentation layers.
- The system must be designed and developed using n-tiered architecture to allow for flexibility and scalability.

3. Each proposal must address the following:

- The order in which the proposer recommends designing, developing and implementing the functional modules (Careline, Intake, Ongoing, Case Planning, Provider, Eligibility, Financial, Staff, Administrative, Common Functions and Person) and technical requirements identified in Attachment 2.
- An explanation of the proposer's approach for delivering the form and report needs set out in Attachment 3.
- The proposers underlying rationale that drives their recommended DDI approach.
- An explanation of the proposer's approach and ability to respond to changes in the project or requirements consistent with the variables disclosed in the Scope of Services section of this RFP. Proposers must demonstrate how the CCWIS regulations will be met.
- Pricing. Cost proposals must be returned using Attachment 6 Price Schedule. Cost proposals must, at a minimum, specifically provide pricing and pricing approach for the following variables:
 - Pricing per module
 - Pricing if the proposer is awarded all work under the Scope of Services
 - Scaled pricing if the proposer is awarded portions of the work in the Scope of Services
 - Pricing for DDI approach
 - Change orders
 - Warranty
 - Maintenance and Support
 - Supplemental Training Services
- Whether and how the proposer's DDI approach can leverage enterprise components and services currently being utilized by the State of Connecticut such as IBM FileNet, IBM SIM/SAM, and RSA.
- Approach for providing post-implementation, post-warranty support and maintenance.

- Approach for providing the core training requirements identified in this RFP. Unless explicitly stated otherwise, the proposer’s pricing proposal will be construed as including all training.
 - Notwithstanding the above, proposers may submit a proposal limited to design, development and implementation of only (1) the mobile components or (2) maintaining, modifying and decommissioning the LINK system to support CCWIS during its development and implementation (*i.e.*, PowerBuilder) or (3) the public-facing portal or (4) a phone system and call recording integration service that supports CCWIS. No other partial proposals will be accepted.
4. Each proposal should also provide information with respect to the proposer’s skills and experience and suitability in the following areas:
- Knowledge of public child welfare agencies.
 - Depth and scope of involvement on similar projects; qualifications of the key personnel proposed on the project team.
 - Capacity to deliver a system solution that conforms to all applicable State and Federal regulations.
 - Past project performance (*i.e.*, contract compliance, adherence to project plan and budget).
 - Proposals must be consistent with the “DCF CCWIS Objectives and DDI Principles” set forth in Attachment 5.
5. Proposers may identify methods, processes or other means for enhancing accessibility to DCF services for the general public.
6. The State intends that this contract shall be in effect for a period of 5 years. DAS, in its sole discretion, may extend this contract for additional terms beyond the original term, prior to termination or expiration, one or more times for a combined total period not to exceed the complete length of the original term.
7. Proposers will be required to indicate each team member and their relevant experience specific to this project (functional/technical team members, etc.). All key team members (leads) proposed must be available to be assigned to the project individually on a full time basis on site, at a minimum during business hours, for the life of the project per implementation schedule(s). If DCF requests a demonstration, the key staff identified in the proposal must be present.
8. Brand name specifications and/or references - The use of the name of a manufacturer or of any particular make, model or brand in describing an item does not restrict proposers to that manufacturer or specific article, unless limited by the term "no substitute". However, the article being offered must be of such character and quality so that it will serve the purpose for which it is to be used equally as well as that specified, and the proposer shall warrant to the State that it is fit for that purpose. Proposals on comparable items must clearly state the exact article being offered including any and all applicable

options, and the proposer shall furnish such other information concerning the article being offered as will be helpful in evaluating its acceptability for the purpose intended. If the proposer does not indicate that the article offered is other than as specified, it will be understood that the proposer is offering the article exactly as specified. Proposers must submit complete documentation on the specifications and quality levels of the proposed products. Proposals submitted that do not contain this documentation are subject to rejection.

9. Stability of proposed prices - Any price offerings from proposers must be valid for a period of 180 days from the due date of the proposals.
10. Amendment or cancellation of the RFP - DAS reserves the right to cancel, amend, modify or otherwise change this RFP at any time if it deems it to be in the best interest of the State to do so.
11. Proposal modifications - No additions or changes to any proposal will be allowed after the proposal due date, unless such modification is specifically requested by DAS. DAS, at its option, may seek proposer retraction and/or clarification of any discrepancy or contradiction found during its review of proposals.
12. Proposer presentation of supporting evidence - Proposers must be prepared to provide any evidence of experience, performance, ability, and/or financial surety that DAS deems to be necessary or appropriate to fully establish the performance capabilities represented in their proposals.
13. Proposer demonstration of proposed services and or products - At the discretion of DAS, proposers must be able to confirm their ability to provide all proposed services. Any required confirmation must be provided at a site approved by DAS and without cost to the State.
14. Erroneous Awards - DAS reserves the right to correct inaccurate awards.
15. Proposal Expenses - Proposers are responsible for all costs and expenses incurred in the preparation of proposals and for any subsequent work on the proposal that is required by DAS.
16. Ownership of Proposals - All proposals shall become the sole property of the State and will not be returned.
17. Ownership of subsequent products - Any product, whether acceptable or unacceptable, developed under a contract awarded as a result of this RFP shall be the sole property of the State unless otherwise stated in the contract.
18. Oral agreements or arrangements - Any alleged oral agreements or arrangements made by proposers with any State agency or employee will be disregarded in any State proposal evaluation or associated award.

Selection Criteria

A selection committee will review and score all proposals as part of the selection process. The following information listed in order of relative importance, in addition to the requirements, terms and conditions identified throughout this RFP Document, will be utilized to evaluate whether and to what extent each proposal demonstrates competence, experience and professional qualifications to best meet the needs of the State:

1. Responsiveness to the RFP, including completeness of responses to the technical and functional requirements matrix and other instructions located throughout this RFP
2. Approach, Methodology, Deliverables and Implementation
3. Organizational Capacity
4. Cost
5. Maintenance and Support

DAS may award by individual item, group of items, or the entirety of all items. DAS may also reject any and all proposals in whole or in part, and waive minor irregularities and omissions if the best interest of the State will be served.

Attachment 1 - Sample Contract

This RFP is not a contract and, alone, shall not be interpreted as such. Rather, this RFP only serves as the instrument through which proposals are solicited. The State will pursue negotiations with the proposer whose proposal scores highest. If, for whatever reason, DAS and the initial proposer fail to reach consensus on the issues relative to a contract, then DAS may commence contract negotiations with other proposers. DAS may decide at any time to suspend the current RFP process and start the RFP process again.

Attachment 1 to this RFP is a draft contract and it is included in this RFP for informational purposes only in order to show some contract provisions that the State of Connecticut requires. It is not intended to, and will not be, the specific contract that the State and the successful vendor(s) will sign. After DAS selects a vendor, DAS will deliver a draft contract to the vendor for consideration and negotiation. The contract that DAS and the successful vendor will sign may vary from Attachment 1. The contract may include a liquidated damages clause at the discretion of the State.